# Collaborative Approaches to Patient Data Management: A Qualitative Study on Nursing Technicians and Medical Secretaries in Saudi Arabian Hospitals

# Badour Khaled Mater Almutairy<sup>1</sup>, Anifah Hammad Al Shammairy<sup>2</sup>, Mashael Munahi Almutairy<sup>3</sup>, Afaf Mourdi Hameed Almoutairy<sup>4</sup>, Eidah Mukhlef Al Anaz<sup>5</sup>, Nawaf Majed Almutairi<sup>6</sup>

	<sup>1,2,3,4,5</sup> Nursing Technician <sup>6</sup> Medical Secretary	
Received: 11.09.2024	Revised: 16.10.2024	Accepted: 20.11.2024

#### ABSTRACT

**Objective:** This qualitative study aimed to explore collaborative approaches to patient data management among nursing technicians and medical secretaries in Saudi Arabian hospitals, focusing on strategies for effective communication, data accuracy, and efficiency.

**Methods:** Semi-structured interviews were conducted with 24 participants, including 12 nursing technicians and 12 medical secretaries, working in various hospitals across Saudi Arabia. Participants were recruited using purposive sampling, and data were analyzed using thematic analysis.

**Results:** Four main themes emerged from the data: (1) establishing clear communication channels, (2) standardizing data entry processes, (3) implementing technology-based solutions, and (4) fostering a culture of collaboration. Participants emphasized the importance of regular meetings, standardized forms and protocols, electronic health record systems, and a supportive work environment for effective patient data management.

**Conclusion:** Collaborative approaches to patient data management in Saudi Arabian hospitals require strategies that promote clear communication, standardized processes, technology adoption, and a culture of teamwork. Policymakers and hospital administrators should prioritize these strategies to improve data accuracy, efficiency, and ultimately, patient care quality.

Keywords: patient data management, collaboration, nursing technicians, medical secretaries, qualitative research, Saudi Arabia

#### INTRODUCTION

Patient data management is a critical aspect of healthcare delivery, ensuring that accurate and timely information is available to support clinical decision-making and continuity of care (Alotaibi & Federico, 2017). In Saudi Arabian hospitals, nursing technicians and medical secretaries play a vital role in collecting, recording, and managing patient data (Aldossary et al., 2008). However, the complex nature of healthcare systems and the increasing volume of patient data pose challenges for effective data management (Alharbi, 2018).

Collaborative approaches to patient data management have been recognized as essential for improving data quality, efficiency, and patient outcomes (Alyami & Watson, 2014). Collaboration involves effective communication, coordination, and teamwork among healthcare professionals, including nursing technicians and medical secretaries (Albejaidi, 2010). However, there is limited research on the specific strategies and best practices for collaborative patient data management in the context of Saudi Arabian hospitals.

This qualitative study aimed to explore the perspectives of nursing technicians and medical secretaries on collaborative approaches to patient data management in Saudi Arabian hospitals. By identifying strategies for effective communication, data accuracy, and efficiency, this study seeks to inform practices and policies that can enhance patient data management and ultimately improve the quality of healthcare delivery in Saudi Arabia.

#### LITERATURE REVIEW

Several studies have investigated the importance of collaboration in healthcare settings and its impact on patient data management. However, most of these studies have been conducted in Western countries, and there is limited research specific to the Saudi Arabian context.

#### **1.** Collaborative Communication

Effective communication is a key component of successful collaboration in healthcare. Albejaidi (2010) emphasized the importance of open and transparent communication among healthcare professionals in Saudi Arabia for improving patient care quality. In a study conducted in the United States, Lyndon et al. (2012) found that clear and consistent communication among nurses, physicians, and other healthcare team members was essential for accurate and timely patient data management.

Strategies for enhancing collaborative communication include regular team meetings, standardized communication protocols, and the use of technology-based tools such as electronic health record systems (EHRs) (Alharbi, 2018; Alyami & Watson, 2014).

#### 2. Standardization of Data Entry

Standardizing data entry processes is crucial for ensuring data accuracy and consistency in patient data management. Aldossary et al. (2008) highlighted the need for standardized forms and protocols for data collection and recording in Saudi Arabian hospitals to reduce errors and improve efficiency.

Alyami and Watson (2014) suggested the development of standard operating procedures (SOPs) and the use of data validation techniques to enhance data quality. Implementing standardized data entry processes can also facilitate collaboration by providing a common language and framework for communication among healthcare professionals (Alharbi, 2018).

#### 3. Technology Adoption

The adoption of technology-based solutions, such as EHRs and computerized provider order entry (CPOE) systems, has been identified as a key strategy for improving patient data management and collaboration in healthcare settings (Alharbi, 2018). EHRs provide a centralized platform for storing, accessing, and sharing patient information, enabling seamless communication and coordination among healthcare professionals (Aldossary et al., 2008).

However, the successful implementation of technology-based solutions requires adequate training, technical support, and user acceptance (Alyami & Watson, 2014). Resistance to change and the need for cultural adaptations have been identified as potential barriers to technology adoption in Saudi Arabian hospitals (Alharbi, 2018).

# 4. Collaborative Culture

Fostering a collaborative culture is essential for effective patient data management and teamwork in healthcare settings. Albejaidi (2010) emphasized the importance of a supportive organizational culture that values and promotes collaboration among healthcare professionals in Saudi Arabia.

Strategies for building a collaborative culture include promoting trust, respect, and open communication among team members, providing opportunities for interprofessional education and training, and recognizing and rewarding collaborative efforts (Alyami & Watson, 2014).

While these studies provide valuable insights into collaborative approaches to patient data management, there is a need for more qualitative research to explore the specific strategies and experiences of nursing technicians and medical secretaries in Saudi Arabian hospitals. This study aimed to address this gap by providing an in-depth understanding of the collaborative practices and challenges faced by these healthcare professionals in managing patient data.

#### **METHODS**

#### 1. Study Design

This study employed a qualitative descriptive design using semi-structured interviews to explore collaborative approaches to patient data management among nursing technicians and medical secretaries in Saudi Arabian hospitals.

#### 2. Participants and Setting

Purposive sampling was used to recruit 24 participants, including 12 nursing technicians and 12 medical secretaries, working in various hospitals across Saudi Arabia. Participants were selected based on their experience and willingness to share their perspectives on the research topic. Table 1 presents the demographic characteristics of the participants.

Characteristic	Nursing Technicians (n = 12)	Medical Secretaries (n = 12)
Gender		
Male	8 (66.7%)	5 (41.7%)
Female	4 (33.3%)	7 (58.3%)
Age (years)		
20-29	3 (25.0%)	4 (33.3%)
30-39	6 (50.0%)	5 (41.7%)
40-49	3 (25.0%)	3 (25.0%)

1.1 01 . . . . . . . **ax a x** 

Years of Experience		
1-5	4 (33.3%)	5 (41.7%)
6-10	5 (41.7%)	4 (33.3%)
>10	3 (25.0%)	3 (25.0%)

#### 3. Data Collection

Semi-structured interviews were conducted with each participant, either in-person or via telephone, depending on their preference and availability. The interviews were guided by an interview protocol that included openended questions and probes to elicit detailed responses about collaborative approaches to patient data management. The interviews were audio-recorded and transcribed verbatim for analysis.

### 4. Data Analysis

Thematic analysis was used to identify, analyze, and report patterns within the data (Braun & Clarke, 2006). The analysis process involved familiarization with the data, generating initial codes, searching for themes, reviewing themes, defining and naming themes, and producing the report. Two researchers independently coded the data and discussed any discrepancies to reach a consensus on the final themes.

#### RESULTS

Four main themes emerged from the data: (1) establishing clear communication channels, (2) standardizing data entry processes, (3) implementing technology-based solutions, and (4) fostering a culture of collaboration. Each theme is discussed in detail below.

# 1. Establishing Clear Communication Channels

Participants emphasized the importance of establishing clear communication channels for effective collaboration in patient data management. Regular team meetings, standardized communication protocols, and the use of technology-based tools were identified as key strategies for promoting open and transparent communication. Table 2 presents examples of communication strategies reported by participants.

Table 2. Strategies for Establishing Clear Communication Chamilers		
Strategy	Example Quotes	
Regular team	"We have weekly meetings where we discuss any issues or concerns related to patient	
meetings	data management. It helps us stay on the same page and resolve problems quickly."	
	(Nursing Technician, Participant 3)	
Standardized	"Our hospital has a standardized protocol for communicating patient information	
communication	between departments. It ensures that everyone is using the same language and format,	
protocols	which reduces errors and misunderstandings." (Medical Secretary, Participant 8)	
Technology-based	"We use an electronic health record system that allows us to communicate with other	
tools	healthcare professionals in real-time. It's much more efficient than relying on paper-	
	based methods." (Nursing Technician, Participant 11)	

# **Table 2.** Strategies for Establishing Clear Communication Channels

#### 2. Standardizing Data Entry Processes

Participants identified standardizing data entry processes as crucial for ensuring data accuracy and consistency in patient data management. The use of standardized forms, protocols, and data validation techniques were reported as effective strategies for reducing errors and improving efficiency. Table 3 presents examples of standardization strategies reported by participants.

Strategy	Example Quotes
Standardized forms	"Our hospital has standardized forms for collecting and recording patient data. It helps
	ensure that all necessary information is captured consistently, regardless of who is
	entering the data." (Medical Secretary, Participant 2)
Standard operating	"We have SOPs that outline the step-by-step processes for managing patient data. It
procedures (SOPs)	helps maintain consistency and reduces the risk of errors." (Nursing Technician,
-	Participant 9)
Data validation	"We use data validation techniques, such as double-checking critical information and
techniques	using error-checking software, to ensure the accuracy of patient data." (Medical
_	Secretary, Participant 7)

**Table 3.** Strategies for Standardizing Data Entry Processes

#### 3. Implementing Technology-Based Solutions

Participants reported the implementation of technology-based solutions, such as EHRs and CPOE systems, as a key strategy for improving patient data management and collaboration. However, they also acknowledged the

importance of adequate training, technical support, and user acceptance for successful technology adoption. Table 4 presents examples of technology-based solutions and associated challenges reported by participants.

Solution		Example Quotes	Challenges
Electronic	health	"The EHR system has revolutionized the way	"Some older staff members struggled
record	(EHR)	we manage patient data. It allows for real-	with adapting to the new EHR system. It
systems		time access to information and facilitates	took time and training for them to feel
-		collaboration among healthcare	comfortable using it." (Medical
		professionals." (Nursing Technician,	Secretary, Participant 10)
		Participant 5)	
Computeriz	ed	"The CPOE system has reduced the risk of	"There were initial technical glitches
provider	order	medication errors and improved the	with the CPOE system that caused
entry	(CPOE)	efficiency of order processing." (Nursing	frustration among staff. Adequate
systems		Technician, Participant 12)	technical support was essential for
-			resolving these issues." (Medical
			Secretary, Participant 1)

# 4. Fostering a Culture of Collaboration

Participants emphasized the importance of fostering a collaborative culture for effective patient data management and teamwork. Strategies for building a collaborative culture included promoting trust and respect, providing opportunities for interprofessional education and training, and recognizing and rewarding collaborative efforts. Table 5 presents examples of strategies for fostering a collaborative culture reported by participants.

	Table 5. Strategies for Fostering a Collaborative Culture
Strategy	Example Quotes
Promoting trust and	"We have a culture of trust and respect in our hospital. Everyone's contributions are
respect	valued, and we work together to provide the best possible care for our patients."
	(Nursing Technician, Participant 6)
Interprofessional	"Our hospital provides interprofessional education and training opportunities, where
education and training	nursing technicians and medical secretaries can learn alongside other healthcare
	professionals. It helps break down silos and promote collaboration." (Medical
	Secretary, Participant 4)
Recognizing and	"Our management recognizes and rewards collaborative efforts. It motivates us to
rewarding	work together and share knowledge to improve patient data management and care
collaboration	quality." (Nursing Technician, Participant 2)

#### DISCUSSION

This qualitative study explored collaborative approaches to patient data management among nursing technicians and medical secretaries in Saudi Arabian hospitals. The findings highlight the importance of establishing clear communication channels, standardizing data entry processes, implementing technology-based solutions, and fostering a collaborative culture for effective patient data management.

The importance of clear communication channels for collaboration in healthcare settings is consistent with previous research (Albejaidi, 2010; Lyndon et al., 2012). Participants in this study reported strategies such as regular team meetings, standardized communication protocols, and the use of technology-based tools to promote open and transparent communication. These strategies can help ensure that all team members are informed, aligned, and working together effectively to manage patient data.

Standardizing data entry processes emerged as another crucial strategy for collaborative patient data management, which aligns with previous studies emphasizing the need for standardization to reduce errors and improve efficiency (Aldossary et al., 2008; Alyami & Watson, 2014). Participants reported using standardized forms, SOPs, and data validation techniques to ensure data accuracy and consistency. Implementing these standardization strategies can help create a common language and framework for collaboration among healthcare professionals.

The adoption of technology-based solutions, such as EHRs and CPOE systems, was identified as a key strategy for improving patient data management and collaboration, consistent with previous research (Alharbi, 2018; Aldossary et al., 2008). However, participants also acknowledged the challenges associated with technology adoption, such as resistance to change and the need for adequate training and support. These findings highlight the importance of addressing both technical and cultural factors when implementing technology-based solutions in healthcare settings.

Fostering a collaborative culture emerged as an essential strategy for effective patient data management and teamwork, which aligns with previous studies emphasizing the importance of a supportive organizational culture (Albejaidi, 2010; Alyami & Watson, 2014). Participants reported strategies such as promoting trust and respect, providing opportunities for interprofessional education and training, and recognizing and rewarding collaborative efforts to build a collaborative culture. These strategies can help create an environment that values and supports collaboration among healthcare professionals.

#### **Implications for Practice and Policy**

The findings of this study have several implications for practice and policy in Saudi Arabian hospitals. First, hospital administrators and policymakers should prioritize the establishment of clear communication channels and standardized data entry processes to facilitate collaboration and improve patient data management. This can be achieved through the development of communication protocols, standardized forms, and SOPs, as well as the provision of training and support for healthcare professionals.

Second, the adoption of technology-based solutions, such as EHRs and CPOE systems, should be encouraged and supported to enhance patient data management and collaboration. However, the implementation of these solutions should be accompanied by adequate training, technical support, and change management strategies to address potential barriers and ensure successful adoption.

Finally, hospital leaders should actively promote a collaborative culture by fostering trust, respect, and open communication among healthcare professionals. This can be achieved through interprofessional education and training initiatives, recognition and reward systems for collaborative efforts, and the establishment of a supportive organizational environment that values teamwork and knowledge sharing.

#### **Limitations and Future Research**

This study has several limitations. First, the sample size was relatively small and limited to nursing technicians and medical secretaries working in Saudi Arabian hospitals. Future research could include a larger and more diverse sample of healthcare professionals to capture a broader range of perspectives on collaborative patient data management.

Second, the study relied on self-reported data from semi-structured interviews, which may be subject to social desirability bias. Participants may have provided responses that they perceived as more socially acceptable or desirable. Future studies could employ additional data collection methods, such as observations or document analysis, to triangulate the findings.

Finally, this study focused on the experiences and perspectives of healthcare professionals and did not include the views of patients or their families. Future research could explore the impact of collaborative patient data management on patient outcomes and satisfaction, as well as the role of patients and families in the data management process.

#### CONCLUSION

Collaborative approaches to patient data management are essential for ensuring data accuracy, efficiency, and quality of care in Saudi Arabian hospitals. This qualitative study identified four key strategies for effective collaboration among nursing technicians and medical secretaries: establishing clear communication channels, standardizing data entry processes, implementing technology-based solutions, and fostering a collaborative culture. Policymakers and hospital administrators should prioritize these strategies to improve patient data management an promote collaboration among healthcare professionals. Future research should build on these findings by exploring the perspectives of a broader range of healthcare professionals, incorporating additional data collection methods, and investigating the impact of collaborative patient data management on patient outcomes and satisfaction.

#### REFERENCES

- 1. Albejaidi, F. M. (2010). Healthcare system in Saudi Arabia: An analysis of structure, total quality management and future challenges. Journal of Alternative Perspectives in the Social Sciences, 2(2), 794-818.
- 2. Aldossary, A., While, A., &Barriball, L. (2008). Health care and nursing in Saudi Arabia. International Nursing Review, 55(1), 125-128. https://doi.org/10.1111/j.1466-7657.2007.00596.x
- 3. Alharbi, M. F. (2018). An analysis of the Saudi health-care system's readiness to change in the context of the Saudi National Health-care Plan in vision 2030. International Journal of Health Sciences, 12(3), 83-87.
- 4. Alotaibi, Y. K., & Federico, F. (2017). The impact of health information technology on patient safety. Saudi Medical Journal, 38(12), 1173-1180. https://doi.org/10.15537/smj.2017.12.20631
- 5. Alyami, M. A., & Watson, R. (2014). An overview of nursing in Saudi Arabia. Journal of Health Specialties, 2(1), 10-12. https://doi.org/10.4103/1658-600X.126058

- 6. Braun, V., & Clarke, V. (2006). Using thematic analysis in psychology. Qualitative Research in Psychology, 3(2), 77-101. https://doi.org/10.1191/1478088706qp063oa
- Lyndon, A., Sexton, J. B., Simpson, K. R., Rosenstein, A., Lee, K. A., & Wachter, R. M. (2012). Predictors of likelihood of speaking up about safety concerns in labour and delivery. BMJ Quality & Safety, 21(9), 791-799. https://doi.org/10.1136/bmjqs-2010-050211